

GROUP SAVINGS PLAN

SAINT-GOBAIN 2025

SUBSCRIBE
FROM MARCH 10
TO 24, 2025



Find all the information on the website:
<https://peg.saint-gobain.com>



ALSO AVAILABLE ON YOUR
SMARTPHONE OR YOUR
TABLET!



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Avertissement U.S. Persons:

This document is not for use of residents or citizens of the United States of America and US Persons as defined in "Regulation S" of the Securities and Exchange Commission according to the U.S. Securities Act of 1933 and included on the website www.amundi.com ("Terms of Use" section) of the Company managing the financial products described in this document.

EU sanctions on Russia following the invasion of Ukraine:

Pursuant to provisions of Regulation (EC) n° 833/2014 and Regulation (EC) n°765/2006, as amended, Saint-Gobain Group Savings Plan 2025 offer is not made to citizens or residents of Russia who do not have a legal residence or citizenship of a country of the European Union, the European Economic Area or Switzerland or citizens or residents of Belarus who do not have legal residence or citizenship in the European Union cannot participate in this offering.

THE 2025 OFFER

The 2025 PEG enables you to invest in the Classic Offer and benefit from a range of advantages.



** This Employee Shareholding Fund (in French Fonds Commun de Placement d'Entreprise or "FCPE") is called the "Saint-Gobain Relais 2025 Monde" FCPE, which has been specially created to receive your investments under the 2025 Offer. After the capital increase, this temporary fund will be merged into the "Saint-Gobain Avenir Monde" compartment of the "Saint-Gobain PEG Monde" FCPE, following a decision by the Supervisory Board and approval from the AMF, the French Financial Markets Regulator.*

WHAT ARE THE ADVANTAGES OF THE 2025 OFFER?

- 🔍 The 2025 Offer allows you to indirectly become a shareholder in Saint-Gobain via an Employee Shareholding Fund*, whilst benefiting from preferential conditions, namely a 20% **discount** and an additional matching contribution (see table below).
- 🔍 In exchange, your investment is locked up for five years and follows the stock market share price, which can go either up or down.

The subscription price per share is the reference price to which a 20% discount is applied.

SUBSCRIPTION AT A PREFERENTIAL PRICE

You will be notified of the subscription price on **March 10, 2025** on your company's premises, as well as on the website dedicated to the PEG: <https://peg.saint-gobain.com/>.

EMPLOYER'S MATCHING CONTRIBUTION PAID BY YOUR COMPANY

ZAR	YOUR SUBSCRIPTION You invest	MATCHING LEVEL We add	MAX COMPANY CONTRIBUTION Our maximum
	ZAR 1.00 - ZAR 500.00	100%	ZAR 500.00
	ZAR 501.00 - ZAR 15,000.00	60%	ZAR 8,700.00
	ZAR 15,001.00 - ZAR 50,000.00	25%	ZAR 8,750.00

PLEASE NOTE:

Your investment in the 2025 Offer presents a risk of loss of capital because you are investing in an Employee Shareholding Fund comprised almost wholly of listed shares, the value of which may go either up or down. If the share price declines, then the value of the Employee Shareholding Fund will suffer a similar decline. Your capital is not guaranteed.



An employer's matching contribution simulator is available on <https://peg.saint-gobain.com>

THE 2025 OFFER

[PAYMENT OF ADMINISTRATIVE AND ACCOUNT MAINTENANCE

Saint-Gobain pays all the management fees of the "Saint-Gobain PEG Monde" FCPE (except redemption fees), together with all PEG account keeping fees, except transactions outside the 2025 PEG*.

Example 1					
So if you invest	ZAR 500	your company will add:			
		100% of the first	ZAR 500	ZAR 500.00	
		Total company matching		ZAR 500.00	
so your investment of	ZAR 500.00	becomes a total of		ZAR 1,000.00	
Example 2					
So if you invest	ZAR 10,000.00	your company will add:			
		100% of the first	ZAR 500	ZAR 500.00	
		60% of the balance up to ZAR 15,000	ZAR 9,500	ZAR 5,700.00	
		Total company matching		ZAR 6,200.00	
so your investment of	ZAR 10,000.00	becomes a total of		ZAR 16,200.00	
Example 3					
So if you invest	ZAR 60,000.00	your company will add			
		100% of the first	ZAR 500	ZAR 500	
		60% of the balance up to ZAR 15,000	ZAR 14,500	ZAR 8,700	
		25% of the balance up to ZAR 50,000	ZAR 35,000	ZAR 8,750	
		Total company matching		ZAR 17,950	
so your investment of	ZAR 60,000.00	becomes a total of		ZAR 77,950	

THE 2025 OFFER

OFFER COUNTERPARTS

Your investment is locked up for 5 years

There are however cases for early redemption, namely key events in your personal or working life, that allow your shares to be released prior to the end of the lock-up period.

Please refer to your country supplement for the early redemption cases specific to your country.

Your savings will follow the Saint-Gobain share price, either up or down.

In 5 years' time, your shares will be available and the value of your shares will reflect the share price on this date.



THE 11 CASES OF EARLY REDEMPTION:



(SUBJECT TO SPECIFIC REGULATIONS IN LOCAL LAW)

- 1/ Marriage and/or civil union partnership of the employee.
- 2/ Birth or adoption, from the third child onwards.
- 3/ Divorce, separation or dissolution of the civil union partnership, with at least one dependent child.
- 4/ Disability of the employee, their spouse, their partner in a civil union partnership or their child.
- 5/ Termination of the employment contract.
- 6/ The creation or taking over of a company by the employee, their spouse, their partner in a civil union partnership or their child.
- 7/ Purchase, extension of the main residence; rehabilitation of the main residence following a natural disaster.
- 8/ Death of the employee, their spouse or their partner in a civil union partnership.
- 9/ Domestic violence.
- 10/ Expenses relating to energy-efficiency renovation work in the main residence.
- 11/ Expenses relating to the purchase of a vehicle using electricity and/or hydrogen as its sole energy source.

The 11 above-mentioned cases are provided under French law and listed in the savings plan (PEG). Please refer to your country supplement for the early redemption cases specific to your country. These cases can be reduced in certain countries.

OFFER COUNTERPARTS



You will benefit from 100% of any **dividends** paid from 2026. You do not benefit from any dividends paid in 2025 for 2024. These will be reinvested into the fund and converted into fund units (thus increasing the number of units you own), which will be available on the expiry date of the investment to which they are linked.

Your investment is subject to a risk of loss of capital.

If you are in a country outside the euro zone, the value of your investment will be subject to the fluctuations of the exchange rate of the euro against your local currency.

Given the concentration of risk associated with this Employee Shareholding Fund investing in the shares of only one company, the “Autorité des Marchés Financiers” (“AMF” – French financial markets regulator) recommends that subscribers evaluate the need for risk diversification of their overall financial investments. Please consult the Employee Shareholding Fund rules for more information about the risks associated with the fund.



Risk of liquidity:

In the particular case where the exchange volumes on the financial markets are small, any purchase or sale transaction may lead to significant market fluctuations. Please consult the concerned Employee Shareholding Fund rules for further information on these risks.



An employer's matching contribution simulator is available on
<https://peg.saint-gobain.com>

SUBSCRIPTION PROCEDURE

WHO CAN SUBSCRIBE TO THE 2025 OFFER?

Employees of Saint-Gobain Group companies who have been working for the Group for at least 3 months (measured on a continuous or discontinuous basis, since January 1, 2024) at the end of the subscription period (March 24, 2025).

HOW CAN I SUBSCRIBE?

You can subscribe online or on paper between March 10 and 24, 2025.

→ For online subscriptions:

You can connect on the website <https://peg.saint-gobain.com>, (also available on mobile and tablet),

→ « Subscribe », button, with your login that will have been e-mailed to you.

→ Indicate your login,

→ Click on “Next”,

→ Then click on “First login/Forgotten password”.

→ You will then receive a link that will allow you to personalize your password.

If you did not receive your login by e-mail, contact your Benefits Specialist that will give you your login and a temporary password.

→ You specify the amounts you wish to invest.

Once your subscription has been validated, you will receive a confirmation by email. Your subscription summary can be downloaded on the subscription website.

You can modify the amounts invested up until the last day of the subscription period.

→ For paper subscriptions:

Please contact your Benefits Specialist, who will explain the procedure to follow.

HOW DO I PAY MY SUBSCRIPTION?

The payment shall be made by way of salary deductions. Payment is to be made in ZAR.

You may pay by the following methods:

The employee's contribution in respect of any subscription above ZAR 500 shall be a one-time deduction;
or

For subscriptions below ZAR 500, this shall be deducted over a period of 9 months starting April 2025. The 9 months' deduction is applicable to subscription at the 1st level only as indicated in the table (this deduction over 9 months excludes tax i.e. the tax on the company contribution must be deducted once off in April 2025).



An employer's matching contribution
simulator is available on
<https://peg.saint-gobain.com>

SUBSCRIPTION PROCEDURE

HOW MUCH SHOULD I INVEST?

In total, you can invest up to 25% of your gross remuneration.

WHAT HAPPENS IN THE EVENT OF OVER-SUBSCRIPTION?

The ceiling for the capital increase is 8 992 952 shares, which will result in a reduction if demand outweighs supply.

For more information on the specific rules for reduction, please consult the PEG regulations available on <https://peg.saint-gobain.com>. **In the event of a reduction, we wish to emphasize that only the reduced amount of your voluntary payment will be debited.**

WHAT HAPPENS TO MY SAVINGS AT THE END OF THE LOCK-UP PERIOD?

At the end of the lock-up period, you have two options:

1

OPTION 1:

You keep your assets: they remain available and follow the Saint-Gobain stock market price, which can go either up or down

2

OPTION 2:

You request reimbursement of all or part of your units

CONSIDER REINVESTING YOUR AVAILABLE ASSETS

You can always use your available assets to invest in the PEG! Once you receive your reimbursement, you can then reinvest all or part of your savings in the PEG in the form of a voluntary payment.

Remember that if you choose to reinvest your savings in the 2025 Offer, you will benefit from the employer's contribution and the discounted subscription price.

The amounts invested will be locked up again for a 5-year period.

USEFUL INFORMATION

WHO CAN I CONTACT DURING THE 2025 OFFER?

You can contact your Benefits Specialist if you have any questions about the 2025 PEG.

HOW CAN I TRACK MY SAVINGS AFTER THE OPERATION?

www.amundi-ee.com/account

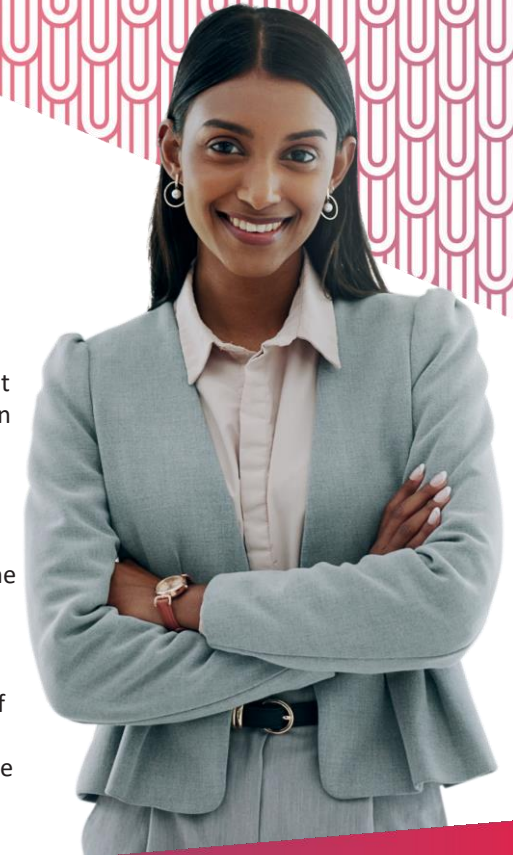
This gives you permanent, free access to your employee savings accounts, as well as comprehensive information about the cases of early redemption.

→ More information

For more information about the 2025 Offer please refer to the country supplement

We encourage you to consult the Compagnie de Saint-Gobain universal registration document and any other periodically published documents, particularly the financial reports available on the company's website (www.saint-gobain.com). These documents contain important information on the company's activities, its strategy and objectives, and the risks associated with the company, its activities and its financial results.

The content of this brochure is for information only and should be read together with the regulatory and contractual documents at your disposal. Should there be any discrepancies, the regulatory and contractual documents are governing. The decision to subscribe to the 2025 Offer is entirely up to you. The documents available to you in the context of the 2025 Offer have no bearing on the conditions of your employment and do not amend or form part of your employment contract. Benefits received from this Offer will not be deemed to be part of your compensation for the purpose of calculating your future benefits or rights. Benefits received in this plan will not be taken into consideration in the calculation of any amounts due to you in respect of your employment (such as termination indemnities). The opportunity to participate in the 2025 Offer in no way presupposes the existence of future offers or the opportunity to participate in such offers.



PEG 2025 SCHEDULE



From 02/10/2025 to 03/07/2025

Period for setting
the reference price



03/10/2025

Date for setting the
subscription price



From 03/10/2025 to 03/24/2025

Subscription period



05/14/2025

Capital increase



The Saint-Gobain Group reserves the option of changing the aforementioned dates or suspending the operation up until the date of setting the subscription price, namely March 10, 2025.

GLOSSARY

DISCOUNT

A reduction granted on the share reference price.

DIVIDEND

A part of the net profit of a company paid out to shareholders and reinvested into the Employee Shareholding Fund under the Plan, resulting in increased number of units.

REFERENCE PRICE

The average of the stock market price of the Saint-Gobain share during the reference period (from February 10 to March 7, 2025 inclusive).

SHARE SUBSCRIPTION PRICE

This is the reference price to which a 20% discount is applied. The Chairman and Chief Executive Officer would decide the subscription price on March 10, 2025.

SUPERVISORY BOARDS

The role of Supervisory Boards is to control the financial management and operations of the Employee Shareholding Fund. Members of the Supervisory Board are appointed for a 5-year term.

THE SAINT-GOBAIN AVENIR MONDE FUND

This fund is classified in the category of “invested in listed company securities”. It consolidates all of the PEG’s assets from all participating countries, except France, year after year. The management company for this fund is Amundi Asset Management.

THE SAINT-GOBAIN RELAIS 2025 MONDE FUND

The fund that has been specially created to receive the investments of subscribers to the 2025 Offer.





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